## Appendix 7: 2017/18 Pressure Analysis

This Appendix gives a description of the net pressures on Functional Budgets, and should be used to support the Directorate summaries (Appendices 3-5).

Pressures themselves have been catagorised as follows.

- 1. Those already included within MTFP these represent additional pressures arising from Decisions already made by Council or Cabinet;
- 2. Reversal of Pressures Reversing pressures already within the MTFP (as no longer required);
- 3. Pressures funded from earmarked reserves these represent spending where specificreserves exist to support the expenditure; and

Cost Centre	Cost Centre Description	Pressures Already within MTFP	Reversal of Pressure / Saving in MTFP	New Pressures £	Pressures Funded by Earmarked Reserves £	Total Pressures 2017/18	Description of Pressure
	People Directorate						
	Public Health						Public Health Grant funding has been reduced by £65k.
	Public Health				57,400		In order to give the Director of Public Health the time required to reduce existing costs via renegotiated contracts, the Earmarked reserve will be used to fund shortfall. Therefore there will be no impact on the General
	Public Health	0	0	0	57,400	57,400	
	Community Inclusion						
							Reversal of external funding received for 15/16 and 16/17
4460	Day Opportunities	0	19,900	0	0	19,900	1 -
	Community Inclusion	0	19,900	0	0	19,900	
	ASC Prevention & Safeguarding - Staff	ing					
5857	ASC Prevention & Safeguarding - Staffin	0	16,600	0		16,600	Reversal of external funding received for 15/16 and 16/17 only
							Cost implications of the Dilnot Commission proposals for
	Dilnot Contingency	100,000				100,000	the future funding of adult social care.
	ASC Prevention & Safeguarding - Staff	100,000	16,600	0	0	116,600	
	Early Intervention - Targeted Interventi	on					
4207	Disabled Children			221.700			The Children With Disabilities (CWD) service has additional pressures with the need to meet the costs of further specialist placement provision for children with disabilities. Two new children assessed as needing social care support and requiring specialist high cost placements
0,	Early Intervention - Targeted Interventi	0	0	221,700	0	,	

Cost Centre	Cost Centre Description	Pressures Already within MTFP	Reversal of Pressure / Saving in MTFP	New Pressures	Pressures Funded by Earmarked Reserves	Total Pressures 2017/18	Description of Pressure
	Fostering and Adoption						
<u>4211</u> 4213	Placements  Adoption	20,000		201,700 35,000			On average, there has been 35 Looked After Children (LAC) over the last 18 months. However, this has ranged from between 30 and 40 at any one time leading to an increase in demand for short term placements. Also, there have been additional costs associated with specialist long term placements.  A number of LAC currently in foster care are in the process of being adopted which should see overall costs between the two services reduce.
	Fostering and Adoption	20,000	0	236,700	0	256,700	
	Schools and Early Years						
4265	SEN Operations		(25,000)			(25,000)	Reversal of funding forfixed term contract for SEND reform officer post that was funded from the SEND grant reserve
5336	Primary Officer			20,000		20,000	The Early Years funding within the Dedicated Schools Grant (DSG) is changing from 1st April 2017 and the amount that the Council will be able to retain centrally to fund staffing will reduce.  In order to maintain the support currently provided to Early Years Providers and Primary Schools, costs previously funded through the DSG will need to be met from the General Fund.
	Schools and Early Years	0	(25,000)	20,000	0	(5,000)	
	Total People Directorate	120,000	11,500	478,400	57,400	667,300	

Cost Centre	Cost Centre Description	Pressures Already within MTFP	Reversal of Pressure / Saving in MTFP	New Pressures	Pressures Funded by Earmarked Reserves	Total Pressures 2017/18	Description of Pressure
3504	Places Directorate Property Services  Barleythorpe Campus			40,000			In July next year (2017) Rutland County College is surrendering their lease and returning the asset to us. This bid assumes that a decision on the future has not been made and that we will be picking up 100% of holding costs from day 1. The initial high cost is to cover the installation of security features such as boarding, CCTV and also the decommissioning of the building. This is a cost for 1 year only as the Council is seeking to secure a new tenant as soon as possible. If possible the Council will try to have a tenant in place to mitigate this cost in 17/18.
	<b>Total Property Services</b>	0	0	40,000	0	40,000	
4680	Transport  Transport Fleet			41,000		41,000	Last financial year Drivers and Passenger Transport Assistants were recruited to deliver 9 SEN routes in house. The pressure is an increase in numbers of drivers and assistants taken on to provide transport services for an additional route. Although no savings on budget using external operators would have created a pressure of £90k.  Transport pressure for Adult Social Services as additional clients in wheelchairs requiring regular transport to day centres. The transport will be required until clients are
4103	Purchasing Transport		_	24,300	_	,	either unable to attend or move from the area.
	Total Transport	0	0	65,300	0	65,300	

Cost Centre	Cost Centre Description	Pressures Already within MTFP	Reversal of Pressure / Saving in MTFP	New Pressures	Pressures Funded by Earmarked Reserves £	Total Pressures 2017/18 £	Description of Pressure
	Waste Management	~	~	~	~		
	waste management						Cost pressures due to increased waste tonnages and adverse pricing changes. Based on tonnages to date, the expected increase in Green waste tonnages for the year is 600 tonnes (total for year 5600). The anticipated increase in Residual Waste for the year is 400 tonnes (total for year 8700). Currently, the Council recycles 32 different materials which generates income. However, Dry Mixed Recycling (grey bins) which used to generate income of £20/t (annual tonnage @4000) is now costing between £10/t and £15/t. The Waste Strategy is in the process of being revised to
2500	Waste Management	0	0	223,000		223,000	drive waste minimisation activities.
	Total Waste Management	0	0	223,000	0	223,000	
	Economic Development						This is the predicted funding required for the continuation of the project into 2017/18. The amount includes costys for the part time project manager and additional professional fees. Funding was originally approved by Cabinet in report 43/2011 and the expenditure will be
3702	Digital Rutland				47,000	,	funded from the earmarked reserve.
	Economic Development Libraries	0	0	0	47,000	47,000	
5700	Libraries				15,000		The installation of new self-access technology enabling unstaffed provision is an invest to save scheme which will facilitate future savings. This has been successfully achieved in other authorities. This will be funded from the Invest to Save earmarked reserve and will not be a cost to the General Fund
	Libraries	0	0	0	15,000	15,000	
	Total Places Directorate	0	0	328,300	62,000	390,300	

Cost Centre	Cost Centre Description	Pressures Already within MTFP	Reversal of Pressure / Saving in MTFP	New Pressures	Pressures Funded by Earmarked Reserves	Total Pressures 2017/18	Description of Pressure
	Resources Directorate						
	Corporate Costs						
							The Apprenticeship Levy will be introduced in April 2017, and is a 0.5% payroll tax to fund apprenticeship training, paid by any organisation with a payroll bill of more the £3
3721	External Levies	54,000		0	0	54,000	Million per annum.
	Total Corporate Costs	54,000	0	0	0	54,000	
	Total Resources Directorate	54,000	0	0	0	54,000	
	Total Pressures	174,000	11,500	806,700	119,400	1,111,600	